Perspectives on the use of modelling and economic analysis to guide HIV programmes in sub-Saharan Africa

The Modelling to Inform HIV Programmes in sub-Saharan Africa (MIHPSA) Working Group

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Conceptualisation of the paper and substantial input to writing: all authors. Overall study leads: PR, ANP. The findings and conclusions in this report are those of the authors and do not necessarily represent the official position of the authors' institutions.

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We declare no competing interests

Summary:
HIV modelling and economic analyses have had a prominent role in guiding programmatic responses to HIV in sub-Saharan Africa. We reflect critically how the HIV modelling field might develop in future. We argue for HIV modelling to be more routinely aligned with national government and ministry of health priorities, recognizing their legitimate mandates and stewardship responsibilities, for HIV and other wider health programmes. We also place importance on an environment existing in which collaboration between modellers, and joint approaches to addressing modelling questions, becomes the norm rather than exception. Such an environment can accelerate translation of modelling analyses into policy formulation because areas where models agree can be prioritized for action, whereas areas over which uncertainty prevails can be slated for additional study, data collection and analysis. We also argue the need for HIV modelling to increasingly be integrated with the modelling of health needs beyond HIV, particularly in allocative efficiency analyses, where focusing on one disease over another may lead to worse health overall. Such integration may also enhance partnership with national governments whose mandates extend beyond HIV and to all of health care. Finally, we see a need for there to be substantial and equitable investment in capacity strengthening within African countries, so that African researchers will increasingly be leading
modelling exercises. Building a critical mass of expertise, strengthened through external collaboration and knowledge exchange, should be the ultimate goal.

Main manuscript:

HIV treatment and prevention programmes have contributed to impressive increases in national life expectancies in sub-Saharan Africa (SSA). For instance, life expectancy has increased from 45 years in 2000 to 65 years today in Malawi, from 45 to 62 years in Zimbabwe, and 56 to 64 years in South Africa. Despite this significant progress, almost 1 million new HIV infections are still occurring each year in the region. HIV policymakers and programme planners, particularly those working at national levels (i.e., for ministries of health and national AIDS commissions), face challenging economic choices over the allocation of limited resources across treatment and prevention interventions, including prioritization geospatially and amongst heterogeneous populations. Mathematical disease modelling can guide resource allocation and has played an important role in shaping HIV policies, such as the move towards providing ART for all people living with HIV, the introduction of dolutegravir and scale-up of voluntary medical male circumcision. However, to date, there has been relatively little critical reflection on its role within the institutional arrangements that characterize HIV responses in SSA.

Funding environments for the delivery of HIV services in SSA are complex and fragmented. Commitments from country governments in SSA to sustain their own HIV response have increased over the years; in all countries they usually fund health care worker and facility infrastructure costs, for instance, as well as provide managerial oversight, stewardship and coordination. Nevertheless, there is a substantial reliance on overseas development assistance (ODA) and this calls into question how modelling analyses can best be conducted and used, given the differing roles and mandates of national public authorities and their external partners. In 2019, funding from international channels accounted for 59% of total HIV spending in east and southern Africa and 64% in west Africa. The two largest sources of ODA for HIV in SSA are the Global Fund to Fight AIDS, Tuberculosis and Malaria (The Global Fund) and the United States government’s President’s Emergency Plan for AIDS Relief (PEPFAR) programme, which together accounted for 85% of the $6.795 billion spent in 2019. Other international funders (e.g. France, the United Kingdom and the Netherlands) also make substantial contributions.

The high reliance of HIV programmes in SSA on ODA comes with risks, given the interdependencies between the organizations involved in the funding and delivery of HIV services. Development assistance has plateaued since 2010 and there are signs of reduced commitments to HIV. This has led to talk of an ‘HIV funding transition’ in which African countries would increasingly fund HIV services through domestic financing. Whether this transition happens and the speed at which it may take place are still uncertain, but it could have widespread ramifications for how HIV services are delivered, e.g., a shift away from delivery by international non-governmental organizations towards nationally-run, public
systems. Such a shift would require countries to take on increased responsibility for HIV
programme delivery in the face of a myriad of other health challenges.

It is necessary to consider who should be responsible for the generation and use of evidence on
resource allocation, including through modelling, in this context. Stakeholders involved in
funding and planning HIV programmes in SSA have a strong interest to ensure their resources
are spent to generate the greatest possible beneficial impacts. Although the goals for all major
organizations working on HIV in SSA appear to be broadly the same (i.e. to reduce HIV incidence
and the adverse health and welfare consequences of HIV), what this means for programme
planning can differ depending upon what the specific objective used in modelling is. Models
can, for instance, provide evidence to minimize HIV-related deaths, minimise HIV incidence,
maximize equity of access to services, minimise spending to reach a target or maximize
disability-adjusted life years (DALYs) averted in a population from some given level of budget
spend. Each of these objectives would be considered important to all organizations working on
HIV in SSA, but not all can be met simultaneously. Ultimately the decision on prioritization
between objectives which are not all attainable introduces subjective judgements that should
necessarily be made through a process of deliberation amongst local stakeholders, informed by
the modelling evidence. The meaningful involvement of affected populations in such
deliberations is important.

Organizations that use models to inform their own planning processes do so with slightly
differing purposes. The Global Fund, for instance, supports countries to develop national
strategic plans (NSPs) on which to base their funding requests. It explicitly recommends that
modelling is used to determine an “allocatively efficient” configuration of a country’s HIV
programme.\textsuperscript{12} This can comprise health systems requirements, such as staffing and
infrastructure needs, which support many interventions, as well as direct funding to treatment
and prevention interventions. Funding allocations from PEPFAR are laid out annually in Country
Operational Plans (COPs).\textsuperscript{13} These are guided by a longer-term strategic plan,\textsuperscript{14} informed by
modelling, and tend to be highly specific in what interventions are funded and where. UNAIDS
is leading the global effort to end AIDS as a public health threat by 2030 and facilitates inclusive
processes at country-level, to estimate health burdens, track the status of programmes and
monitor progress\textsuperscript{11,15}; a new strategy emphasizes a people-centred approach and addressing of
inequalities.\textsuperscript{16} The UNAIDS intervention coverage targets are informed by modelling.\textsuperscript{17} The
World Bank is also concerned with allocative efficiency across all HIV-related spending, with
bundles of interventions differing widely by country. The WHO, although it relies mainly on
clinical and service delivery data in the development of its clinical guidelines, is increasingly
incorporating insights from modelling studies into its global guidelines, especially in relation to
cost-effectiveness.\textsuperscript{18,19}

At the centre of these varied activities are country governments, in particular ministries of
health and national AIDS commissions, that face often severe resource and human capital
constraints but have to engage in grant applications and numerous planning and reporting
exercises to meet the requirements of their diverse funders. They receive support from their
funders and other technical partners, but as mentioned above each organization inevitably has
slightly differing aims. Country government authorities are recognized through international
agreements and conventions as ultimately having the mandate to make decisions on setting
policy and resource allocation. The Paris Declaration on Aid Effectiveness and Accra Agenda for
Action, for instance, emphasize national ownership of policy formulation, mutual accountability
between international funders and host governments, and a focus on results.\textsuperscript{20} Most HIV
models used in guiding policy in SSA have been developed by research teams based in
universities or other research institutions, mostly in high-income countries. While some country
governments in Africa are already increasing their capacity to use modelling for policy
formulation, further development of these capabilities is necessary to fulfil the vision of the
Paris Declaration.

HIV modelling needs to be grounded in the policy choices faced by countries, led by local health
authorities, and directed toward issues of greatest consequence for population health and well-
being. However, local health authorities currently have limited capacity to fund, commission,
conduct, coordinate, and ultimately use modelling analyses. One consequence of this limited
capacity has been a relatively narrow focus of modelling analyses on addressing questions set
by international funders, typically on HIV programs and their HIV-specific goals, rather than
addressing questions arising from country-level policymaking processes. Such questions could
include how to better integrate funding and delivery mechanisms for HIV services with wider
health care concerns and systems planning, as well as further exploration of the distributional
and equity consequences of different resource allocations. Modelling relies upon the
availability and quality of underlying data and international efforts to collate data on model
inputs, such as on intervention costs, can be beneficial for constructing models. When data
quality is poor, techniques such as expert elicitation to inform model parameters can be used.\textsuperscript{21}
Moreover, where there are major uncertainties due to lack of data, modelling can highlight
where additional data would be most valuable to strengthen the reliability of modelling results
to better inform policymaking.\textsuperscript{22}

The Sustainable Development Goals (SDGs), set for 2030 and towards which all countries are
now working, include Ending AIDS as a public health threat (SDG3.3) and also a commitment to
Universal Health Coverage (SDG3.8), defined as access to a basic package of health care to
which all citizens are entitled. To meet both objectives requires sustaining and expanding the
successful response to HIV and also ensuring this aligns with and contributes to wider
expansion of effective health services to all in need.

The 2021 Political Declaration on HIV and AIDS includes commitments to accelerate integration
of HIV services into universal health coverage (UHC) and strong and resilient health and social
protection systems, synergistic with other SDGs.\textsuperscript{23} The Global Fund and PEPFAR have also
developed policies to support these efforts and their funding for health systems strengthening
(HSS) has more than doubled between 2010 and 2017.\textsuperscript{9} The goals of UHC and Ending AIDS must
be met in tandem – bringing HIV epidemics under control helps to limit budgetary demands,
freeing up resources for investments towards UHC, and ensure the long-term financial
sustainability of HIV spending. Modelling can play an increasingly prominent role in HIV
programme design, but this also needs to be done in cognizance of other health needs. If the
right decisions are made, this could lead to HIV services becoming more efficient and better
integrated with other health services, supporting patient-centred care and reducing
inequalities. Steps in this direction must be evidence-based and careful to ensure that the
successes seen in HIV programmes to date are not compromised in the process of integration
with broader healthcare delivery systems. They could be accompanied by similar changes in other areas of health care that have been reliant on ODA, such as malaria.\textsuperscript{24}

For modelling to contribute most effectively to HIV programme design and UHC in future, in our view, requires four things. First, that HIV modelling is more routinely aligned with and ideally emerges from national government and ministry of health priorities, recognizing their legitimate mandates, and based on an understanding of country needs. This should be conducted according to established best practices\textsuperscript{25} and use recognized taxonomies of interventions.\textsuperscript{26} Even if modelling continues to be predominantly commissioned and funded internationally, in the short term, it is imperative that it is focused on issues emanating from the country perspective. Second, that an environment exists in which collaboration between modellers and joint approaches to addressing modelling questions becomes the norm rather than exception. Such an environment can accelerate translation of modelling analyses into policy formulation because areas where models agree can be prioritized for action, whereas areas over which uncertainty prevails can be slated for additional study, data collection and analysis. Third, that HIV modelling is integrated with the modelling of health needs beyond HIV, particularly in allocative efficiency analyses, where focusing on one disease over another may lead to worse health overall. This integration may also enhance partnership with national governments whose mandates extend beyond HIV and to all of health care, as reflected in national health sector strategic plans, other national policies and the international commitment to UHC. There is also potential for strengthened regional partnerships within SSA. Fourth, there needs to be substantial and equitable investment in capacity strengthening within African countries, so that African researchers will increasingly be leading modelling exercises. In addition to being better aligned to local health challenges, African-led studies are also likely to resonate more and lead to better uptake by local policymakers.\textsuperscript{27} This can only happen with the commitment of all key stakeholders and, crucially, large and sustained funding. Building a critical mass of expertise, strengthened through external collaboration and knowledge exchange, should be the ultimate goal.

HIV programmes and policy needs are best understood locally, and evidence-informed policy formulation needs to be a continuous endeavour led by local actors. We believe our suggestions, if implemented, would represent a step-change in efforts to attain improvements in population health and well-being in countries most adversely affected by HIV. Similar approaches could also be adopted in and have been advocated for other areas of health care, especially those that are reliant on ODA, such as malaria.\textsuperscript{22} This Viewpoint has been developed collaboratively between leading practitioners of HIV modelling and those working on HIV policy focused on SSA, but the balance of authorship is heavily balanced towards northern institutions. This is indicative of the challenges faced but also the willingness of key actors to work in better ways. It is in the interest of all that, in future, leadership of analysis and policy decisions that respond to the challenges posed by HIV are increasingly centred in Africa.
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